

CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE

UNITED NATIONS PLAZA AT 40TH STREET NEW YORK, N. Y. 10017 CABLE ADDRESS: INTERPAZ GEFORD 7-3121

OFFICE OF THE PRESIDENT

13 December, 1968

TO: American Members of the Bilderberg Steering Committee
FROM: Joseph E. Johnson *YH* *7*

As you know, we have been asked to send the Prince, by December 15, a list of not more than 25 Americans for the May 1969 Bilderberg. Assuming that all nine members of the Steering Committee plan to go, we have 16 places to fill. Daniel Bell, who is writing the paper on agenda item 1, will, of course, be invited, but I hope we can have 16 Americans in addition to him.

After talking with some Steering Committee members on the phone and at a truncated meeting on 2 December, I recommend the following, which represents a narrowing down of the list I sent you on 27 November.

(1) that we invite the following six people for themselves, i.e., if any of them can't come, we won't seek a specific alternate but will use the vacancy for one of the categories below:

Dean Rusk, John W. Gardner, Bill D. Moyers, Rev. Joe Broderick (known by AHD and JEJ -- he is chief legal advisor of the Dominican Friars and as such a rather special case), Julian Bond and John D. Rockefeller IV (both of whom are young, involved in state government and able to contribute to the discussion on instability).

(2) Executive branch of the government

Henry A. Kissinger and one or two other persons, hopefully the Secretary or Under Secretary of State, and possibly Daniel Moynihan or Raymond Price.

(3) Congress; one Republican and one Democrat (perhaps more if we have extra places):

Republicans: Senator Edward Brooke or Senator Charles McC. Mathias.

Democrats: Senator Edward Kennedy, Senator Edmund Muskie or Senator George McGovern

(4) Experts on urban problems and instability in US society; two, and if space permits, three of the following:

Paul Ylvisaker, Mitchell Sviridoff, John Doar, Burke Marshall, Kenneth Kenniston, Christopher Jencks, James Q. Wilson, Michael Harrington, James Lorenz

(My own personal preferences would be Ylvisaker and Jencks).

(5) Younger academic specialists on foreign policy; one of the following:

Richard Falk, Professor of International Law, Princeton

Peter Krogh, Associate Dean, Fletcher School of Law and Diplomacy

David Calleo, Associate Professor of European Studies, SAIS, Johns Hopkins University

Others?

RECEIVED

(6) People in the communications field; one of the following:
Willie Morris, Robert Manning, A. M. Rosenthal

(7) University administrators or foundation officials; one of the following:
Alan Pifer, Carnegie Corporation
Francis X. Sutton, Ford Foundation
Howard Johnson, MIT
Charles A. Young, UCLA

The only person on the list whom one would naturally think of as a businessman is Mr. Land, although Greenberg is now in business. Query: since six of the members of the Steering Committee are bankers or business executives, do we want to add others, in view of the somewhat different agenda this year, and if so, in place of whom?

There are no persons from organized labor on the list. We have always had difficulty in getting people from labor. Should we think of a labor mediator such as Theodore Kheel or David Cole, or perhaps James Reynolds, retiring Under Secretary of Labor, who, I believe, is highly regarded both by business and labor?

I shall try to call you early next week to get your views on this list.

Pending: Dec 2

CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE

UNITED NATIONS PLAZA AT 48TH STREET NEW YORK, N. Y. 10017 CABLE ADDRESS INTERPAE GENEVA 7-1111

OFFICE OF THE PRESIDENT

Rm ✓
LB ✓

*I writing for
now need.*

14 November 1968

Dear Bob:

Thanks for your letter of 1 November. We have scheduled the meeting of the American members of the Steering Committee for Monday 2 December at 4:30 here in my office. We are preparing a list of possible participants suggested by you and others and will send it around before the meeting.

*open
discuss
of City Center
building*

With best regards,

Sincerely,

Joz

Joseph E. Johnson

The Hon. Robert D. Murphy
Corning Glass International
717 Fifth Avenue
New York, New York 10022

Dictated by Mr. Johnson; signed in his absence.

accepted 11/15/68

*Replied 12/2/68 to Mrs. Sharp
"Mr. Johnson will call her
to discuss by telephone"*

*RECEIVED
DEC 11 1968
JL 1001*

CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE

UNITED NATIONS PLAZA AT 40TH STREET NEW YORK, N. Y. 10017 CABLE ADDRESS: INTERPAK GPO: 1968-7-2181

OFFICE OF THE PRESIDENT

7

27 November 1968

Dear Mr. Murphy:

On behalf of Mr. Johnson, who is out of the office today, I am sending you the attached list of possible participants for the 1969 Bilderberg, suggested by members of the Steering Committee and by Professor Daniel Bell who, as you know, is doing the paper on "Elements of Instability in Western Society."

Mr. Johnson asked me to emphasize that the list should not be regarded as closed and he hopes it will stimulate further good suggestions.

I am also enclosing a letter from Mr. Lamping.

Mr. Johnson looks forward to seeing you on 2 December. The meeting will begin as close to 4:30 as possible, in his office on the 11th floor of this building.

Sincerely yours,

Martha Sue Sharp

Martha Sue Sharp (Mrs.)
Assistant to Mr. Johnson

The Hon. Robert D. Murphy
Corning Glass International
717 Fifth Avenue
New York, New York 10022

RECEIVED

NOV 28 1968

U.S. DEPARTMENT OF JUSTICE

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BILDERBERG MEETINGS

THE HAGUE, November 14, 1968.

AMIDSWATER 1

INFORMATION 100000

DISSEMINATION 1000000000

TO THE MEMBERS OF THE STEERING COMMITTEE

Personal

Confidential

Dear Mr. Murphy

I would like to remind you that it has been decided at the meeting of the Steering Committee held at Soestdijk Palace on Sunday, October 6, 1968, to have another meeting on Friday, January 17, 1969, at 11 a.m. to which the authors of the working papers mentioned in paragraph 3 of the minutes of the last meeting would also be invited.

At the meeting of January 17 the discussion on the subjects dealt with during the meeting of October 6 will be continued, more specifically in connection with the text of the Agenda adopted for the Conference at "Marionlyst" on 9-11 May 1969.

A provisional list of participants to the Conference in Denmark will also be fixed on that occasion in which context I may remind you of the wish expressed by the Prince at the October meeting that members should send in their list of candidates not later than December 15, 1968. It would be very helpful if you would also mention the title, main function and the address of the suggested participants. It is my intention to circulate these lists amongst the members of the Steering Committee as far as they will have reached the Secretariat before that date in order to enable members to give their attention to this matter.

./.
In this context I enclose copy of a letter addressed to Mr. van der Beugel in which Mr. Kohnstamm has suggested some candidates from the international field.

You are kindly requested to inform the Secretariat as soon as possible whether you will attend this meeting. In case you wish any hotel reservation and/or transport to or from the Palace, please inform the Secretariat before December 20th.

With kind regards,

Yours sincerely,

C. h.

Arnold T. Lamping

INGEKOMEN 7 NOV. 1968

MAX KORNSTAMM

BRUXELLES 10 - UCCLE, 10 November 5, 1968
 16, AVENUE CARLATA
 TEL. 741672
 MK/jv

Professor E.H. van der Beugel,
 Van Ouwenlaan 50
's Gravenhage

Dear Ernst,

I'm writing you this in English because I don't know whether letters concerning participants to be invited to the next meeting have to be circulated to the members of the steering committee.

I am asked to mention persons who might be invited under the heading "International". I take the liberty of suggesting a few more names than were on the list which was in the minutes of our last meeting. In view of the subject and in order to have some new names and younger people I would like to suggest some people who are not members of the European Community.

My suggestion would be:

Firstly Karl-Heinz Narjes, General Director of the Press and Information Department of the European Community. Narjes has been with the Commission for a good deal of the last ten years. Before that he was a member of the German diplomatic corps. He is in his late forties and has been director of Hallstein's cabinet for the last three or four years of Hallstein's presidency. He is in close contact with the German political scene. Very broadly I would put him in the category of European nationalists slightly right of center. He is a nice, open-minded and fair man.

My second proposal would be: Michel Albert, Director at the General Direction "Economics and Finance" of the European Community. Albert is in his late thirties; brilliant inspecteur de finances; good catholic; politically closely connected with the men who were working with Lecanuet. He brought together the material for Servan-Schreiber's "Défi Américain". I would place him left of center; less European nationalist than Narjes; closer to the contesting students. This summer he spent 6 weeks in the United States. A man who will go far and who is a very good example of the best that France has to offer.

./..

The third person I would like to mention is John Lambert. John Lambert is a British free-lance journalist in Brussels; worked in the Information Department of the European Community for several years and now among other things works on a European quarterly called *Agenor*. He has written a book on student contestation; is close to these students; considerably left of center; wears a beard. He is in his early thirties.

Another man (and you might want to pick either Lambert or him) who is very close to the contesting generation is Albert van den Heuvel, until last year director of the youth division of the World Council of Churches and now put in charge of the communication department by the new secretary-general Dr. Eugene Blake. Van den Heuvel will be in his late thirties or early forties. A brilliant theologian, an excellent debater with very close contacts to the student generation all over the world.

May I leave you with these suggestions? I could of course suggest other names and people with different outlooks. If necessary, I can make other or additional proposals either before or at the next meeting of our steering committee.

Gans, as ever,
Rass

Confidential
27 November 1968

Suggested Bilderberg Participants
for May 1969 Meeting

General Notables:

Arthur Goldberg (AHD) - (over 50)

John Gardner (JEJ) - (over 50)

Labor and Labor Relations

David Cole (JEJ) - (over 50)

Everett Kassalow (Daniel Bell) - University of Wisconsin; comparative labor movements. (over 50)

Theodore Kheel (JEJ)

Donald Straus (JEJ) - president, American Arbitration Association (over 50)

Walter Reuther

or Leonard Woodcock (Daniel Bell) - International Vice President, U.A.W. (over 50)

or Nathan Weinberg (Daniel Bell) - also U.A.W.; now on Ford Foundation fellowship to study comparative labor movements.

Jerry Wurf (Daniel Bell) - head of New York Federation of State, County and Municipal Employees. (49)

Industry

James Fisk (JEJ) - President, Bell Telephone Laboratories (over 50)
or William O. Baker (RDM) - Vice President for Research (over 50)

Sanford Greenberg (GWB) - former assistant to President's Science Advisor; director of corporate development, Systems Development Corporation (28)

Werner P. Gullander (RDM) - President, National Association of Manufacturers (over 50)

* Dr. Antonie Knoppers (HJH) - President, Merck, Sharp and Dohme International (over 50)

* - attended previous Bilderberg

Industry - cont.

Edwin Land (RDM) - Polaroid. (over 50)

Roderick O'Connor (RDM) - Vice President, CIBA Corporation. (47)

Investment Bankers

John W. Hanes, Jr. (RDM) - Partner, Wertheim & Co. (43)

Lawyers

Reva Joe Broderick (AHD) - chief legal advisor of Dominican friars

Ref. Joe Gallagher (EC) - Paulist lawyer

John Langlein (Daniel Bell) - former student of Bell; then Harvard Law School;
now in Western Europe doing a study on comparative law. (young)

James Lorenz (JEJ)

Victor Palmieri (JEJ)

Oscar Ruebhausen (Daniel Bell) - (over 50)

People Experienced in Social Problems

Mitchell Sviridoff (JEJ)
or Paul Yivisaker (JEJ)

John Doar (JEJ)
or Burke Marshall (JEJ)

Padraic Kennedy - acting head of VISTA; formerly with Peace Corps
(early 30's)

Communications

*Hedley Donovan (Daniel Bell) - editor-in-chief, Time-Life. (over 50)
or Henry Grunwald (Daniel Bell) - managing editor, Time. (46)

Stephen R. Graubard (JEJ and Daniel Bell) - editor, Daedalus.

Kermit Lanener (Daniel Bell) - managing editor, Newsweek. (46)

Willie Morris (JAF) - executive editor, Harper's. (late 30's)

*Bill Moyers - (34)

University Administrators

Morris Abram (Daniel Bell) - president of Brandeis. (50)

Peter Krogh (JAP and JEJ) - associate dean, Fletcher School of Law and Diplomacy, Tufts Univ. (31)

Harris Wofford (JAP) - president, State University of New York, New College at Old Westbury; formerly deputy director of Peace Corps. (42)

Charles Young (JAP) - chancellor, UCLA. (34-35?)

Scholars: General

Hayward Alker (HJH) - Professor of Political Science, MIT. (31)

Graham Allison (JEJ) - fellow at Council on Foreign Relations. (young)

Francis Bator (AHD) - Harvard.

Kenneth Boulding (HJH-strongly recommended) - professor of economics at University of Michigan; President, American Economics Association. Esp. interested in problems of peace and stability. (over 50)

David Calleo (JEJ) - associate professor of European Studies, SAIS, Johns Hopkins University. (34)

David Easton (HJH-strongly recommended) - professor of political science, University of Chicago; President American Political Science Association. (over 50)

Richard A. Falk - professor of international law, Princeton. (38)

Isaiah Frank (HJH) - professor of international economics, SAIS, Johns Hopkins University. (over 50)

Max Millikan (Daniel Bell and JEJ) - head of Center for International Studies, MIT. (over 50)

William Pfaff (JEJ) - Hudson Institute.

Lucian Pye (Daniel Bell) - professor of political science, MIT. (47)

George Rathjens - professor of political science, MIT. (43)

John P. Roche - now professor of political science, Brandeis. (45)

Aristide Zolberg (Daniel Bell) - associate professor of political science, University of Chicago; has interesting specialty of Belgium and West Africa. (37)

Scholars: particularly good on Item 1 (elements of instability in Western society)

J. David Barber (HJH) - associate professor of political science, Yale; specialty, U.S. government and politics. (38)

Phillip Converse (HJH) - University of Michigan; reputed to be foremost authority in US on American young behavior.

Robert Dahl (HJH) - professor of political science, Yale. (Over 50)

Erik Erikson (HJH-strongly recommended) - lecturer in psychiatry and professor of human development, Harvard. Expert on transformation of values in Western society; author of Childhood in Society; Young Man Luther; Insight and Responsibility, etc. (over 50)

Leon Festinger (HJH) - professor of psychology, Stanford. (50)

Irving Fetscher (HJH-strongly recommended) - professor of political science, New School; studied at Univ. of Frankfurt; specialist on student unrest and a Socialist theorist.

Michael Harrington (EJ)

Kenneth Keniston (HJH) - professor of psychology, Yale; expert on the alienated student; two books on student activists.

Christopher Jencks (JAP and Daniel Bell) - co-author with David Riesman; formerly with New Republic; now at Harvard School of Education. (young)

Harold Lasswell (HJH) - professor of political science, Yale; has done much work on social values in Western society. (over 50)

Herbert Marcuse (HJH) - professor of philosophy, University of California, La Jolla. (over 50)

Marcus Raskin (JAP) - co-director of Institute for Policy Studies, Washington.

James Q. Wilson (Daniel Bell) - professor of government, Harvard; specialty, urban and metropolitan government and politics. (37)

Scholars: particularly good on Item 2 (East-West relations)

Barrington Moore (HJH) - professor of political science, Harvard; expert on the Soviet community.

Karl Deutsch (HJH-strongly recommended) - professor of political science, Harvard; theorist on East-West relations, political integration, disarmament, etc. (over 50)

Gordon Schilling (HJH) - political science, Harvard. Soviet specialist.

Jan P. Triska (HJH) - professor of political science, Stanford. Soviet specialist. (46)

Scholars: good on both topics

Wolfgang Leonhart (HJH-strongly recommended). "Professor of Soviet history, Yale. German born, former high-ranking official in East German government who defected to the West after fleeing East Germany for Yugoslavia; he will be in USA this year for his annual course at Yale; resides in Federal Republic of Germany. Would seem his unusual experience and engaging speaking manner would be particularly appropriate to the two agenda items proposed."

Foundation officials

Francis X. Sutton (JEJ) - assistant to the Vice President, International Division, Ford Foundation.

William Pincus (JEJ) - program officer, government and law, Ford Foundation.

Vernon Eagle (JEJ)

Others

Congress

Senators:

Edward Brooke (50)

* Jacob Javits (over 50) (HJH)

Edward Kennedy (HJH and JAP) - (36)

* Charles Mathias (46)

Eugene McCarthy (over 50)

Clairborne Pell (HJH) (over 50)

Congressmen:

* John Brademas (HJH) - Indiana. (41)

James C. Corman, California (43)

Robert Kastenbauer, Wisconsin (44)

Congressmen (cont.)

Allard Lowenstein, New York (39)

James G. O'Hara (Michigan), (43)

* Bradford Morse, Massachusetts (47)

Government officials and former officials:

Current:

Cyrus Vance (RDM) (over 50)

Sargent Shriver (RDM) (over 50)

Clark Clifford (RDM) (over 50)

Anthony Partridge - deputy counsel general for OEO (young)

Lawrence McQuade (AHD) - Assistant Secretary of Commerce (41)

Local government:

Julian Bond, member, Georgia House of Representatives (26)

J.D. Rockefeller IV, member, West Virginia House of Representatives (31)

Kennedy administration officials:

Spurgeon Keeney (JAP) - brought into White House by McGeorge Bundy;
in his 30's

Adam Walinsky (JAP) - wrote many of Robert Kennedy's speeches.
mid-30's.

William J. vanden Heuvel (HJH)

Nixon Advisors:

Richard V. Allen (HJH) - senior staff; Hoover Institution on War,
Revolution and Peace, Stanford. (32)

Raymond K. Price (HJH) - (38)

Bryce Harlow (HJH) - (over 50); assistant for Congressional and
legislative affairs

Allen Wallis (HJH) - president, University of Rochester, advisor to
Nixon in 1960. (over 50)

Negro leaders

Franklin Williams (Daniel Bell) - head of Urban Institute at Columbia;
former Ambassador to Ghana. (over 50)

Rick Haynes (Daniel Bell) - participates in Council on Foreign Relations.

Lisle Carter (Daniel Bell) - former assistant secretary, HEW; may be
with Urban Coalition now (43)

Roy Innis (HJH) - head of CORE

Clifton Wharton, Jr. - Agricultural Development Council

James Farmer - former head of CORE. (45)

John Hope Franklin, professor of history, University of Chicago. (over 50)

Andrew Brimmer (AHD) - member, Federal Reserve Board. (42)

(already mentioned: Senator Brooke and Julian Bond)

International figures (see also letter from Max Kohnstamm, attached)

Henry Labouisse (HJH)

David Morse (JE)

Ed Hamilton (JAP) - formerly assistant to Walt Rostow; now with McNamara
at World Bank

Jean Servan-Schreiber

Karl Kaiser (JAP) - lecturer at Bonn; doctorate from Harvard with Kissinger;
Helping to set up a new social science program for the Volkswagen
Foundation. In his early 30's.

November 1, 1968

Mr. Joseph E. Johnson
~~Enclosure~~
Carnegie Endowment for
International Peace
United Nations Plaza at 46th St.
New York, New York, 10017

~~Dear Mr. Johnson~~

Thank you for your interesting letter of October 30, 1968 and its enclosures regarding the Bilderberg & October Steering Committee meeting at Soestdijk.

I must say I am delighted with the two agenda items agreed for the May, 1969 meeting in Copenhagen.

I enclose a short list of names for consideration among the others as members of the U.S. group, and will hope to supplement it with a few others of the younger generation.

With warm regards.

Yours sincerely,

Robert Murphy

RM:ls
Enclosure

Edwin H. Land, Chairman
Polaroid Corp.
730 Main Street
Cambridge, Mass.

William O. Baker
Vice President, Research
Bell Telephone Laboratories
Murray Hill, New Jersey

Werner P. Gullander
~~James J. Gullander~~
National Association of Manufacturers
277 Park Avenue
New York, New York

Cyrus Vance
~~Clifford Clifford~~
Sargent Shriver
Roderick O'Connor
John Hanes, Jr.

CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE

UNITED NATIONS PLAZA AT 40TH STREET NEW YORK, N. Y. 10017 CABLE ADDRESS: INTERPAE OFFICE 7 5151

SECRET

30 October 1968

Dear Bob:

I am enclosing herewith the minutes of the 8 October Steering Committee at Soestdijk. We had a very lively discussion, and there was much enthusiasm, both for the two agenda items and for an effort to seek out younger participants. I might add that my understanding of Item 2 was that it might include other than strictly European problems, for example, the Middle East.

For your information, I have telephoned Daniel Bell and he has agreed in principle to write the U.S. paper on agenda item 1. I shall be seeing him in the next week or two to discuss the details.

You will note that Prince Bernhard would like a list of suggested participants by 15 December. I suggest that we plan to meet the week after Thanksgiving. Mrs. Tharp will try to arrange a suitable date. In the meantime, I hope you will be thinking about individuals who might be good for both agenda items and particularly about members of the generation under 40. A list of the names proposed at our 11 September meeting is attached.

With best regards,

Cordially,



Joseph E. Johnson

The Hon. Robert D. Murphy
Corning Glass International
717 Fifth Avenue
New York, New York 10022

11 September 1968

Suggested Participants for 1969 Bilderberg

(Jean Servan-Schreiber)

Arthur Goldberg (AHD)

Senator Eugene McCarthy

John Gardner

Clifton Wharton, Agricultural Development Council

Lawrence C. McQuade, Asst. Secy. of Commerce (AHD)

Francis Bator (AHD)

Adler, Columbia (economist)

Sanford Greenberg, former assistant to the President's Science Advisor;
now director of corporate development, Systems Development Corporation,
Washington. (GB)

Richard Falk, Princeton

John P. Roche, now at Brandeis

Rev. Joe Broderick, chief legal advisor of Dominican friars (AHD)

Rev. Joe Gallagher, Paulist lawyer (EC)

J. D. Rockefeller IV, member of West Virginia House of Delegates

Julian Bond, member of Georgia House of Representatives

James Farmer

Senator Edward Brooke

John Hope Franklin, University of Chicago

Andrew Brimmer, member of Federal Reserve Board

BILDERBERG MEETINGS

THE HAGUE, October 14, 1968

CONFIDENTIAL

TELETYPE

RE: BILDERBERG MEETINGS

Personal

Confidential

TO THE DIRECTOR OF THE FBI - MEMPHIS

Dear Mr. Murphy

I have pleasure in enclosing herewith a copy of the minutes
./ of the meeting of the Steering Committee held at Soestdijk
Palace on Sunday, October 6th 1968.

With kind regards,

Yours sincerely,

C. L.

Arnold T. Lamping

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BILDERBERG MEETINGS

MINUTES OF THE MEETING HELD BY THE STEERING COMMITTEE
AT SOESTDIJK PALACE ON OCTOBER 6th 1968

Present:

H.R.H. The Prince of the Netherlands	- Chairman
Mr. Ernst H. van der Beugel	- Honorary Secretary General for Europe
Mr. Joseph E. Johnson	- Honorary Secretary General for the United States
Mr. Johannes Meynen	- Honorary Treasurer
Mr. Arnold T. Lamping	- Deputy Secretary General for Europe

Sir Frederic Bennett
Mr. M. Nuri Birgi
Mr. Walter Boveri
Marchese Gian G. Cittadini Cesi (deputizing for Mr. Agnelli)
Mr. Arthur Dean
Mr. Anthony G.S. Griffin
Mr. Henry J. Heinz II
Mr. Leif Høegh
Mr. Max Kohnstamm
Mr. Helmut Schmidt
Mr. Shepard Stone
~~Mr. Gordon H. Ross~~
~~Mr. G. van der Hoeven~~

In attendance:

Mrs. Alexandra Beukers
Mr. Edwin Vernède
Mrs. Bertie de Vries

1. OPENING OF THE MEETING

The Prince welcomed all those present and more specifically Mr. Kohnstamm whom he had invited to join the Steering Committee.

2. PLACE AND DATE OF THE NEXT CONFERENCE

The Prince referred to the combined Danish/Norwegian offer to hold the 1969 Conference in Denmark, extended jointly by Mr. Høegh and

- Mr. Terkelsen -

Mr. Terkelsen at the meeting of the Steering Committee in Mont Tremblant and he asked whether any details could be given concerning the place where the Conference could be held.

Mr. Terkelsen replied that "Kariénlyst" would be a suitable place. The hotel was situated at about one hour's distance by car from Copenhagen and it would be available for the Conference from Friday May 9th through Sunday May 11th, 1969, the period suggested at the Steering Committee's meeting of April 23th, 1968 at Mont Tremblant.

The hotel would be at the exclusive disposal of the Conference. A special wing containing the restaurant would remain open to the public but this would be no objection as there would be no communication or contact with the section reserved for the Conference.

9, 10 and 11 May 1969 were then definitely fixed as the dates for the Conference (arrival at the Conference Thursday May 8th).

3. AGENDA

After a long discussion it was decided to change for this year the traditional pattern of the Agenda in the sense that there would not be one political and one economic subject. The Agenda adopted for the next Conference reads as follows:

- I. Elements of instability in western society;
- II. Conflicting attitudes within the western world towards relations with the U.S.S.R. and the other Communist States of Eastern-Europe in the light of recent events.

It was decided to invite Professor Ralf Gustav Dahrendorf of Constance University (Germany) and Professor Daniel Bell of Columbia University (United States) to write each a paper on Item I of the Agenda. Professor Dahrendorf would be invited directly by His Royal Highness and Professor Bell by Mr. Johnson. François Duchêne would be invited by Mr. Stone to write a paper on the second subject of the Agenda. If Mr. Duchêne would not be in a position to draft such a document, Mr. Stone would write the paper.

4. PARTICIPANTS

The Steering Committee found itself in agreement with point II of the note^{*)} of Professor van der Beugel sent to the members of the Steering Committee on September 24, 1968, as to the composition of the group

- of -

*) Copy of this note is enclosed for convenience's sake.

of participants. It was decided that 20-25% of the number of participants should be chosen not only from the age group of approximately 25-40 but also on the basis of their diverging views on basic issues of policy.

The Prince invited the members of the Steering Committee to send in their list of suggested participants to the Conference in "Ammanlyst" not later than December 15, 1968, in order to enable the Secretariat to circulate these names before the meeting of January 17, 1969, mentioned in paragraph 5).

Members of the Steering Committee were requested to take into account what was mentioned under point II of Professor van der Deugel's note. It would be helpful if a very brief biographical background of the various suggested persons could be enclosed.

The number of persons to be invited from the various countries was indicated as follows:

United States	20
Canada	4
Austria	2
Benelux	8
Denmark	8
France	6
Germany	6
Greece	2
International	2
Italy	6
Norway	5
Portugal	1 or 2
Sweden	2
Switzerland	2
Turkey	2
United Kingdom	6.

These numbers should include the Members of the Steering Committee.

5. MEETING OF THE STEERING COMMITTEE ON FRIDAY, JANUARY 17, 1969.

On view of the new elements of the work programme of the Steering Committee that another meeting of the Steering Committee would take place on Friday, January 17, 1969, at Soestdijk Palace, at 11 a.m. to which the authors of the three working papers would also be invited.

6. OTHER BUSINESS

As there were no other subjects to discuss, His Royal Highness closed the meeting.

PLEASE E. M. VANDERBILT.

RECEIVED
JAN 10 1964

- I. The first of these is the question of the
of London on the basis of the fact that it is
rather concerning the fact that it is
communicate to you the fact that it is
- II. As we have discussed the fact that it is
different about the fact that it is
in the fact that it is
part of the fact that it is
to be a rather one-sided
the modern jargon we are
I think that it is
The question arises, however, whether we should be more
active to bring in other elements. It is made already a start
in Cambridge and it is made already a start in other people
but in our opinion it is not enough.
- III. The Council and the Secretaries rejected the
the fact that it is
groups but we
found ourselves greatly in the fact that it is
the participation of much younger people who are much nearer
to the views of the student generation in vital matters of
foreign policy and other important problems.

DEEN HAAR, September 24, 1968
 ENGELSWATER 1
 TEL. 070-113347

- 2 -

Therefore we should like to suggest that out of the number of approximately 80 participants, at least 20 should come from the age group between 25 and 40 and should not only be chosen on the basis of their age but also on the basis of their opinion about policy matters. Just as a demonstration of what we mean we think that we should reach out for the McCarthy and younger Kennedy people in the United States and the analogue groups in Europe. For suggestions of members of the Steering Committee about the participation of their countrymen this means that we should aim at about 25% of these people in their group.

III.

We also discussed the subject for the next conference and we felt very strongly that we should not too rigidly adhere to the classical patterns of our subjects.

As an example, a discussion on NATO or even on the Czechoslovakian crisis would by necessity mean a repetition of many discussions we already had in the past. Purely as a suggestion we came to the conclusion that it would be a rather good idea to take as a subject for our next conference: "What do we foresee as the explosive situations of prime concern to the Atlantic countries in the next three to four years?"

- A. political
- B. economic
- C. in the social field with special emphasis on education.

IV.

We might also usefully discuss on the 6th the problem of the procedure at our meetings.

hvb

CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE
United Nations Plaza at 46th St., N. Y. 17, N. Y.

27 Sept. 1968

Dear Mr. Murphy:

In Mr. Johnson's absence.

I am forwarding the attached from

Mr. van der Beugel.

With best regards,

Sincerely, Amory Houghton

Martha

Martha Sue Tharp (Mrs.)

DEN HAAG, September 24, 1968
SPOESWATER 1
TEL. 670-113347

eng Meetings

MEETING COMMITTEE

In his two Secretaries General
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I think that we are in agreement that by necessity
a group like Bilderberg will always have a strong establish-
ment element and even should have that element.

The question arises, however, whether we should be more
active to bring in other elements. We made already a start
in Cambridge and Mont Tremblant by bringing in younger people
but in our opinion we should go further.

The Chairman and the two Secretaries rejected the
notion that we should organize the Bilderberg Meeting as a
sort of confrontation between two different groups but we
found ourselves greatly in favour of an effort to increase
the participation of much younger people who are much nearer
to the views of the student generation in vital matters of
foreign policy and other relevant problems.

RECEIVED

MR. ROBERT MURPHY

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PROF. DR E. M. VAN DER BEUGEL

DEEN HAAG, September 24, 1968
SHODSWATER 1
TEL. 070-112667

Bilderberg Meetings

TO THE MEMBERS OF THE STEERING COMMITTEE

- I. The Prince met with his two Secretaries General in London on the 19th of September and we discussed some matters concerning Bilderberg which I should like to communicate to you before our meeting on October 6th.
- II. As we have discussed already several times we are concerned about the composition of our list of participants in the sense that from the point of view of age and from the point of view of opinion on basic matters of policy, we tend to be a rather one-sided group. In other words to put it in the modern jargon we are very much "establishment".
- I think that we are in agreement that by necessity a group like Bilderberg will always have a strong establishment element and even should have that element. The question arises, however, whether we should be more active to bring in other elements. We made already a start in Cambridge and Mont Tremblant by bringing in younger people but in our opinion we should go further.
- The Chairman and the two Secretaries rejected the notion that we should organize the Bilderberg Meeting as a sort of confrontation between two different groups but we found ourselves greatly in favour of an effort to increase the participation of much younger people who are much nearer to the views of the student generation in vital matters of foreign policy and other relevant problems.

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SEP 25 1968
MR. ROBERT MURPHY

SENTHAM, September 24, 1968
SPRINGWATER 1
TEL. 070-113607

- 2 -

Therefore we should like to suggest that out of the number of approximately 80 participants, at least 20 should come from the age group between 25 and 40 and should not only be chosen on the basis of their age but also on the basis of their opinion about policy matters.

Just as a demonstration of what we mean we think that we should reach out for the McCarthy and younger Kennedy people in the United States and the analogue groups in Europe. For suggestions of members of the Steering Committee about the participation of their countrymen this means that we should aim at about 25% of these people in their group. ✓

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We also discussed the subject for the next conference and we felt very strongly that we should not too rigidly adhere to the classical patterns of our subjects.

As an example, a discussion on NATO or even on the Czecho-Slovakian crisis would by necessity mean a repetition of many discussions we already had in the past. Purely as a suggestion we came to the conclusion that it would be a rather good idea to take as a subject for our next conference: "What do we foresee as the explosive situations of prime concern to the atlantic countries in the next three to four years?"

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4/11/68